PROGRAM

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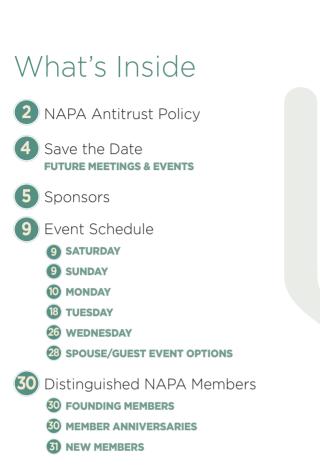
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YOUR HEALTH & SAFETY

NAPA is committed to following guidance of the CDC, state and local authorities, and The Phoenician. Please review and familiarize yourself with the current guidance posted on AsphaltPavement.org/Annual. Look for additional information in the mobile app.

As a courtesy, please:

- Be aware that people may have different comfort levels regarding personal interactions.
- Sneeze or cough into your elbow, not your hand.
- Wash and sanitize your hands regularly.

If you get sick or experience symptoms while attending the meeting, please contact Liz Price via email, lprice@asphaltpavement.org. Please try to limit spread by remaining in your hotel room.

National Asphalt Pavement Association (NAPA) Antitrust Policy

The antitrust laws seek to preserve a free competitive economy in the United States and in commerce with foreign countries. As a general rule, competitors may not restrain competition among themselves through understandings or agreements as to the price, the production, or the distribution of their products or services, or other agreements which unreasonably restrict competition. With some exceptions, competitors may not act in concert to restrict the competitive capabilities or opportunities of their competitors, their suppliers, or their customers.

The antitrust laws, however, are often of unclear applicability, and in certain circumstances unlawful agreements can be inferred from circumstantial evidence. Furthermore, penalties for violating the antitrust laws are severe. The guidelines set forth below are designed to avoid even the appearance of questionable activity by the Association and its members.

NAPA through its meeting activities brings together representatives of competitors throughout the industry. The subject matters of NAPA's activities are technical or educational in nature. Nevertheless, NAPA's Board of Directors recognizes the remote possibility that the Association and its activities can be abused and be seen by those unaware of or determined to violate the law as providing an opportunity for anticompetitive conduct. Through this statement of policy, the NAPA Board reiterates its unequivocal support for the policy of competition served by the antitrust laws and uncompromising intent as individual companies and as an Association to comply strictly in all respects with those laws governing competitive activities.

At all meetings of the National Asphalt Pavement Association's Board of Directors and committees, as well as all association-sponsored seminars, conferences, webinars and task force and working group sessions and among Association members, the following **will not be discussed:**

- Individual company prices, price changes, price differentials, markups, discounts, credit terms, etc.
- Individual company data on costs, production, capacity, inventories, sales, labor, supplies, etc.
- Agreements on terms of sale, warranties, or contract provisions.
- · What constitutes a "fair profit level."
- Standardization or stabilization of prices.
- Pricing procedures or formulas.
- · Confidential future marketing or pricing plans.
- · Control of sales.

- Allocation of customers or geographic division of markets agreements not to compete.
- Refusal to deal with a company because of its pricing or distribution practices.
- Whether or not the pricing practices of any industry member are unethical or constitute an unfair trade practice.
- Information concerning any individual company's costs, profits, inventory, market share, or other commercial information of a non-public nature.

Notwithstanding the prohibitions on certain cooperation between competitors described above. Association members may be immunized from antitrust liability when they cooperate to influence governmental action, such as joint legislative or regulatory initiatives. It should be viewed as very limited permission to influence jointly any branch of the government. It is important to remember that the doctrine immunizes cooperating competitors from liability only from any harm to competition that is caused by the resulting governmental action. It does not immunize competitors who behave or share information improperly at any time, even if they are doing so in the course of influencing lawor policy-makers. For example, competitors may not share future pricing moves with each other in preparation for an effort to convince a lawmaking body to set a price floor for an industry.

Further, if the Association embarks on the development of specific product standards or a code of ethics for its members or the compilation of industry statistics, such activities shall be developed and conducted in a manner consistent with applicable antitrust laws with the prior approval of the Board of Directors of the Association and advice of counsel.

To avoid even the appearance of questionable activity, as well as to guard against inadvertent conduct, Association meetings should observe the following guidelines and procedures:

- A written agenda will be prepared and adhered to.
- Accurate minutes of every meeting will be prepared and approved.
- Minutes of the meeting will be distributed to all committee members.
- In case of doubt about the propriety of a discussion, or a particular topic of discussion, Association counsel will be consulted.
- If a member has a reservation concerning remarks or discussion at an Association meeting, that member should state the reservation.

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IMPACT Leadership Group Conference SEPTEMBER 13-15

W Minneapolis – The Foshay Minneapolis, Minnesota





NAPA Annual Meeting FEBRUARY 5-8

Loews Miami Beach Hotel Miami, Florida



CONEXPO-CON/AGG

Las Vegas Convention Center Las Vegas, Nevada conexpoconagg.com

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Tag us in your social posts and use #NAPAAnnual to share your meeting insights and photos.

- NAPATweets
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- GoAsphalt

Need help onsite? Visit registration in the Grand Ballroom.

PHOTO & VIDEO RELEASE

As a NAPA 2022 Annual Meeting attendee, you may be photographed or videographed, and these photos and/or videos may be used to document and/or promote NAPA events. By attending this event, you grant full permission and rights to NAPA to use your likeness, without compensation, as recorded at this meeting.

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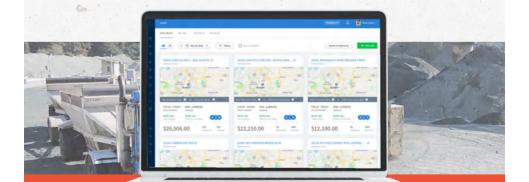




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Attendee Event Schedule

Events and speakers are subject to change. Please **download the app, sponsored by Milestone Contractors**, for the most updated information: crowd.cc/22napaannual or scan the QR code.



SATURDAY, JANUARY 22

7:00 am – 1:00 pm	IMPACT Leadership Group Golf Tournament The Phoenician Golf Club Separate registration required to participate in this event. 7:00 am Continental breakfast 8:00 am Shotgun start 12:00 pm Lunch Sponsored by: Construction Particles INC.
1:00 - 5:00 pm	Attendee badge pick-up and onsite registration open Phoenician Grand Ballroom Registration
3:00 - 4:00 pm	NAPAREF Board of Trustees Meeting (by invitation only) Phoenician Grand Ballroom Section E

SUNDAY, JANUARY 23

6:30 am - 5:00 pm	Attendee badge pick-up and onsite registration open Phoenician Grand Ballroom Registration
7:00 - 8:00 am	Worship Service Estrella Theatre
7:00 - 9:00 am	Continental breakfast for committee meeting attendees East Foyer
8:15 - 9:15 am	North Central Region Advisory Council Phoenician Grand Ballroom Section F
9:30 am - 12:00 pm	Committee for Asphalt Research and Technology (CART) Phoenician Grand Ballroom Section E
10:45 - 11:45 am	Dues, Finance & Audit Committee (by invitation only) Willow
12:00 - 2:00 pm	Board of Directors Meeting & Lunch (by invitation only) Phoenician Grand Ballroom Section G
4:00 - 5:00 pm	First Timer/New Member Reception (by invitation only) Salon & Patio

continued on page 10

5:00 - 6:00 pm	 Annual Business Meeting (open to all members) Phoenician Grand Ballroom A-D Per NAPA's bylaws, a business meeting is held annually and is open to all current members. During this meeting, you'll learn more about the State of NAPA from President & CEO Audrey Copeland and hear from key staff leaders and experts on our 2020-2022 Strategic Plan progress.
6:00 - 7:30 pm	Welcome Reception Phoenician Patio & East Lawn Join your peers from across the country to kick off the Annual Meeting – a great opportunity to enjoy the gorgeous Arizona landscape while catching up and mingling with friends and colleagues. Sponsored by: WIRTGEN GROUP

MONDAY, JANUARY 24

6:30 am - 4:00 pm	Attendee badge pick-up and onsite registration open Phoenician Grand Ballroom Registration
7:00 am - 4:00 pm	IMPACT Leadership Group Dinner ticket exchange Phoenician Grand Ballroom Registration Dinner seating is limited to those who reserve seats in advance. To reserve your seat, simply exchange the ticket located behind your name badge for a table assignment. Table assignments are first come, first served.
7:00 - 8:00 am	Breakfast for Attendees Phoenician Patio & East Lawn Sponsored by: Kenco West Region Advisory Council
	Phoenician Grand Ballroom Section F

GENERAL SESSION I

Phoenician Grand Ballroom A-D

Passing of the Gavel

2020-2021 NAPA Chairman Jay Winford, President of Prairie Contractors, LLC, welcomes attendees to 3 days of learning opportunities, provides an overview of accomplishments, and passes the gavel to 2022 NAPA Chairman Jim Mitchell, President of Superior Paving Corp.

Keynote: From Success to Significance Nido R. Qubein, President, High Point University



Dr. Qubein came to the United States with \$50 in his pocket and a few words of English in his vocabulary... yet went on to become one of America's most sought-after speakers and consultants. The story of his tenure at High Point University is known to many. In less than

a decade, he led the institution to phenomenal growth (6,000 students) and significant academic advancement, quadrupling its size and moving it to the #1 spot among Best Colleges in the South. He'll share his inspiring personal story of a life of success and significance.

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continued on page 12



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10:15 - 10:45 am	Refreshment Break East Foyer Sponsored by:
10:45 am - 12:00 pm	 GENERAL SESSION II Impacts of the Infrastructure Bill: How Will It Affect You & Your Business? Phoenician Grand Ballroom A-D Moderator: Jay Winford, President, Prairie Contractors, LLC Speakers: Dr. Shawn Wilson, Secretary of the Louisiana Department of Transportation and Development and President of the American Association of State Highwayand Transportation Officials (AASHTO) R. Kirk Randolph, SVP, Strategy & Development, CRH Americas Materials, Inc. Jeff Soth, Legislative & Political Director, International Union of Operating Engineers Ed Mortimer, Vice President, Transportation and Infrastructure U.S. Chamber of Commerce Infrastructure Week was a running joke in Washington until a bipartisan group of 22 moderate Senators banded together to draft an infrastructure bill that put the American people ahead of politics. As a result, Congress passed the most significant investment in our nation's infrastructure needs in a generation, impacting every member of NAPA. The bipartisan bill creates good-paying, long-term jobs over the next 10 years, boosting the economy in the aftermath of the COVID-19 pandemic. Jay Winford moderates a panel representing business, labor, and state DOTs who will share insights on how the bill came together and what it means for the asphalt pavement market.
12:00 - 1:00 pm	Lunch (on your own)

continued on page 14



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1:00 - 2:00 pm

CONCURRENT EDUCATIONAL WORKSHOPS

EPDs & Embodied Carbon: A Deep Sponsored by: VOLVO **Dive into Policy Considerations** Construction Equipment Camelback H-K

Panelists:

- Heather Dylla, Vice President of Sustainability & Innovation. Construction Partners. Inc.
- John Hickey. Executive Director, Asphalt Pavement Association of Oregon
- Matthew Hinck. Environmental Manager. CalPortland

The U.S. government has set forth a bold ambition to achieve net zero carbon emissions by 2050. Achieving this goal requires actions and policies that affect all aspects of the U.S. economy. To this end, state and local agencies are increasingly mandating the use of environmental product declarations (EPDs) as part of the procurement and project delivery process. In addition, some jurisdictions are developing climate action plans that aim to reduce the embodied carbon emissions associated with buildings and infrastructure. The federal government is also exploring EPDs as a procurement requirement for direct federal contracts. Join our speakers in a fireside chat, to get the national EPD policy perspective and learn why you should get involved in the policy-development process early. Gain ideas to engage and influence these discussions and strategies to craft EPD policies that advance industry priorities while reducing greenhouse gas emissions.

Culture's Impact on Worker Recruitment & Retention: An Interactive Workshop

Camelback L-N

A company's culture can greatly influence whether a prospective employee wants to work there. Culture is also a critical component of retaining the employees you have. This session begins with a fireside chat with two NAPA members as they discuss how culture impacts their ability to recruit and retain workers. Afterward, you're invited to join interactive breakout groups to discuss the critical cultural characteristics that companies need to recruit and retain workers. (Bring your own questions and examples to share!) Workshop participants will gain a better understanding of how company culture impacts workforce, along with ideas for incorporating these critical characteristics into your company.

Moderator:

- Kari Shiflett. Human Resources Director. Lakeside Industries, Inc. **Speakers:**
- Kurt Bechthold, Chairman and CEO, Walbec Group
- Will Gallagher, Project Manager, Gallagher Asphalt

HELP YOUR NEXT EMPLOYEE FIND THEIR CAREER IN ASPHALT

Visit NAPA's new Career Pathways website, designed to help the industry recruit talent across the spectrum. Potential recruits can learn about opportunities, job descriptions, requirements, average salary, and more.

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MONDAY continued

2:00 - 2:30 pm	Refreshment Break East Foyer Sponsored by:
2:30 - 3:30 pm	Political Action Committee (PAC) Phoenician Grand Ballroom Section F
2:30 - 4:30 pm	IMPACT Leadership Group Phoenician Grand Ballroom Section G Sustainability Committee
	Phoenician Grand Ballroom Section E

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TUESDAY, JANUARY 25

6:30 am - 5:00 pm	Attendee badge pick-up and onsite registration open Phoenician Grand Ballroom Registration
7:00 am - 1:00 pm	IMPACT Leadership Group Dinner ticket exchange Phoenician Grand Ballroom Registration Dinner seating is limited to those who reserve seats in advance. To reserve your seat, simply exchange the ticket located behind your name badge for a table assignment. Table assignments are first come, first served.
7:00 - 8:00 am	Breakfast for Attendees Phoenician Patio & East Lawn Sponsored by: HAULHUR Southeast Region Advisory Council Estrella Theatre
8:15 - 9:15 am	GENERAL SESSION IIIMegatrends & the New Path to Profit: How Smart Companies Use Sustainability to Create Value Phoenician Grand Ballroom A-DSpeaker: • • • • • • • • • • • • •• Andrew Winston, author and globally recognized expert on megatrends•
9:15 - 9:30 am	Refreshment Break East Fover

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continued on page 20



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GENCOR Welcomes NAPA MEMBERS 2022



9:30 - 11:00 am	 GENERAL SESSION IV Black, Green, & Gold: Exploring Climate Incentives & Initiatives Phoenician Grand Ballroom A-D Moderator: Andrew Winston Panelists: Heather Dylla, Vice President of Sustainability & Innovation, Construction Partners, Inc. Mike Lee, President, Lakeside Industries Jay Lemon, Owner, Haskell Lemon Construction Co. Brad Oneglia, Vice President, O&G Industries Ron Sines, Vice President, Performance - Asphalt, CRH Americas Materials, Inc. Recognizing the gathering momentum toward a carbon-neutral economy, NAPA convened the Climate Stewardship Task Force, comprised of industry representatives and academics, to educate, empower, and engage the asphalt community. Following his general session, hear more from Andrew Winston as well as the task force's progress toward articulating a path forward for the industry. Hear from NAPA members who are devising – for a variety of reasons spurred by stakeholders, government, or goodwill – their own 'green to gold' strategies and leading their companies to explore how reducing emissions could improve the bottom line.
11:00 - 11:15 am	Refreshment Break East Foyer
11:15 am - 12:15 pm	Communications Committee Phoenician Grand Ballroom Section E Associate Member Council Phoenician Grand Ballroom Section F Health & Safety Committee Phoenician Grand Ballroom Section G
12:15 - 2:00 pm	New NAPA Board of Directors Lunch (by invitation only) Vermilion NAPA Past Presidents & Chairs Lunch (by invitation only) Praying Monk

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How will climate change spur innovation and opportunity in our industry?

Attend General Session IV for the unveiling of The Road Forward.



 2:00 - 3:00 pm CONCURRENT EDUCATIONAL WORKSHOPS Environmental Justice Impacts on Asphalt Mix Plant Operations Camelback H-K Speakers: Kathryn Gunkel, President, Wildwood Environmental Engineering Consultants, Inc. Kurt Kissling, Partner, Warner Norcross + Judd John Lane, Environmental Services Manager, Teichert The Biden administration has made environmental justice (EJ) one cornerstone of federal environmental policy. Although lacking in legislation or regulation, EJ is being used to challenge facilities while also incorporating it into operations. While only a few states have actual EJ regulations, others are incorporating EJ principles as part of facility zoning, permitting, and operational considerations. Learn how regulatory agencies can use EJ to restrict facility operations and how companies can incorporate certain operating practices to address EJ concerns. <i>Key Takeaways:</i> Get the latest information on EJ efforts that can impact plant siting and operations. Understand what EJSCREEN is and how it works. Learn about California's EJ program that encourages community input in facility operations. Recognize the types of information effective in addressing community concerns. 	12:30 - 2:00 pm	Committee for Engineering Application and Practice (CEAP) Phoenician Grand Ballroom Section E
 Operations Camelback H-K Speakers: Kathryn Gunkel, President, Wildwood Environmental Engineering Consultants, Inc. Kurt Kissling, Partner, Warner Norcross + Judd John Lane, Environmental Services Manager, Teichert The Biden administration has made environmental justice (EJ) one cornerstone of federal environmental policy. Although lacking in legislation or regulation, EJ is being used to challenge facilities while also incorporating it into operations. While only a few states have actual EJ regulations, others are incorporating EJ principles as part of facility zoning, permitting, and operational considerations. Learn how regulatory agencies can use EJ to restrict facility operations and how companies can incorporate certain operating practices to address EJ concerns. Key Takeaways: Get the latest information on EJ efforts that can impact plant siting and operations. Understand what EJSCREEN is and how it works. Learn about California's EJ program that encourages community input in facility operations. 	2:00 - 3:00 pm	CONCURRENT EDUCATIONAL WORKSHOPS
Construction Equipment		 Operations Camelback H-K Speakers: Kathryn Gunkel, President, Wildwood Environmental Engineering Consultants, Inc. Kurt Kissling, Partner, Warner Norcross + Judd John Lane, Environmental Services Manager, Teichert The Biden administration has made environmental justice (EJ) one cornerstone of federal environmental policy. Although lacking in legislation or regulation, EJ is being used to challenge facilities while also incorporating it into operations. While only a few states have actual EJ regulations, others are incorporating EJ principles as part of facility zoning, permitting, and operational considerations. Learn how regulatory agencies can use EJ to restrict facility operations and how companies can incorporate certain operating practices to address EJ concerns. Key Takeaways: Get the latest information on EJ efforts that can impact plant siting and operations. Learn about California's EJ program that encourages community input in facility operations. Recognize the types of information effective in addressing community concerns.

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TUESDAY continued

2:00 - 3:00 pm	CONCURRENT EDUCATIONAL WORKSHOPS continued
	 Cold Central Plant Recycling: Continuing the Conversation Camelback L-N Speakers: Jenna Bowers, Technology Development Engineer, Ingevity Tim Kowalski, Hamm Applications Support Manager, Wirtgen America As the industry continues to discuss and explore opportunities to reduce greenhouse gas emissions, our speakers will continue the conversation about cold central plant recycling (CCPR). Get a high-level overview of CCPR, from options for adding CCPR to your operations to some of the rewards and opportunities this recycling process offers. Key Takeaways: Understand how companies have approached CCPR and learn some of the resources available from suppliers and equipment manufacturers. Learn how CCPR mixes are different than asphalt mixtures, focusing on materials and production operations. Gain insight into opportunities to expand operational capacity and increase product offerings.
3:00 - 3:30 pm	Refreshment Break East Foyer
3:30 - 4:30 pm	Legislative Committee Phoenician Grand Ballroom Section F
3:30 - 5:30 pm	Workforce Development Committee Phoenician Grand Ballroom Section E Environmental Committee Phoenician Grand Ballroom Section G
4:45 - 5:45 pm	Northeast Region Advisory Council Estrella Theatre

continued on page 26

6:00 - 11:00 pm

IMPACT Leadership Group Reception, Dinner & Entertainment Phoenician Grand Ballroom

Enjoy a signature cocktail and piano soloist Talia Roya before dinner. After dinner, get ready to dance to the high energy sounds of Sapphire Sky, a local 6-piece band that won't disappoint.

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WEDNESDAY, JANUARY 26

7:00 - 10:00 am	Attendee badge pick-up and onsite registration open Phoenician Grand Ballroom Registration
8:15 - 10:00 am	Awards Breakfast & Ceremony Phoenician Grand Ballroom NAPA honors the industry's leaders and finest companies by paying tribute to lifetime achievements, membership milestones, operational excellence, and commitment to quality in construction. See who is honored with the Sheldon G. Hayes Award, the industry's most prestigious recognition for quality in asphalt paving. Sponsored by: WIRTGEN GROUP
10:00 - 10:30 am	Break East Foyer
10:30 - 11:30 am	Membership Steering Committee Palo Verde
10:30 - 11:45 am	World of Asphalt Management Committee (by invitation only) Estrella Theatre
12:30 - 6:15 pm	ASU Pavements Lab Site Visit & Reception ASU Tempe Campus Busses depart from Canyon Porte Cochere. Pre-registration required to participate in this event. Visit Arizona State University to hear about the latest pavement-related research, including presentations by faculty and program directors at ASU's Civil Engineering Department, a tour of ASU's pavement and geotechnical labs, and a hosted reception.

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Read more about the honorees in the March/April issue of Asphalt Pavement magazine.





SPOUSE/GUEST EVENT OPTIONS

Advance sign-up required. One option per spouse/guest. Non-transferable. Not available for purchase.

Monday, January 24



Desert Botanical Garden and Cosanti with boxed lunch 8:45 am - 2:30 pm



Hummer Desert Tour with water, sodas, and snacks 12:45 pm - 4:45 pm

Tuesday, January 25



Old Town Scottsdale Food Tour 10:15 am - 1:45 pm

PROFESSIONAL DEVELOPMENT HOURS (PDHs)

Nationally recognized PDHs may be claimed for attending educational workshops and applicable general sessions at the NAPA Annual Meeting, Each hour of participation earns one PDH. A maximum of 7.75 PDH hours can be earned at the Annual Meeting. Attendees must maintain their own record of attendance. NAPA will confirm an individual's registration at the request of a licensing or certifying agency. Anvone seeking PDH credits should check with their state licensing board to ensure that self-reported credits will be accepted by their board.

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MEMBER ANNIVERSARIES

NAPA recognizes and thanks longstanding members that have maintained continuous membership. The following companies celebrated membership anniversaries in 2020 and 2021.

GOLD CLUB (50+ YEARS)

2020

Howell Asphalt Co. Mattoon, IL Narragansett Improvement Co. Providence, RI

2021

Asphalt Materials Inc. Indianapolis, IN Brooks Construction Co. Fort Wayne, IN Scott Construction Inc. Lake Delton, WI U.S. Oil & Refining Co. Tacoma, WA

30+ CLUB

2020

AEN Asphalt Inc. Bozrah, CT Antigo Construction Inc. Antigo, WI APC Construction Co. LLC Golden, CO Cummings, McGowan & West Inc. St. Louis, MO Lawrence-Lynch Corp. Falmouth, MA Maxam Equipment Inc. Kansas City, MO Poten & Partners New York, NY

30+ CLUB continued

Road & Driveway Co. Newport, OR Rogers Group Inc. Nashville, TN Valley Paving Inc. Shakopee, MN

2021

American Asphalt Co. Inc. West Collingswood Heights, NJ Bacco Construction Co. Iron Mountain, MI BLS Enterprises Inc. Bensenville, IL Branscome - Richmond Rockville, VA Carl Rose & Sons Inc. Elkin, NC Duval Asphalt Products Inc. Jacksonville, FL **Ebony Construction Co. Inc.** Svlvania, OH Flinn Paving Co. Inc. A CRH Co., Omaha, NE Gerken Materials Inc. Napoleon, OH Joseph McCormick **Construction Co. Inc.** Erie, PA Naselle Rock & Asphalt Co. Naselle, WA Prairie Contractors LLC Opelousas, LA **Russell Standard Corp.** Pittsburgh, PA Sanders Brothers **Construction Co. Inc.** North Charleston, SC WILDWOOD Environmental **Engineering Consultants Inc.** Baltimore, MD

NEW MEMBERS

Ace Paving and Maintenance Alpharetta, GA Allied-Locke Industries Dixon, IL **Baumgartner & Company Asphalt** Fishers, IN **Blaw Knox** Chambersburg, PA Broadloop Inc. Indianapolis, IN **California Paving** & Grading Co. Inc. Los Angeles, CA **Captive Resources** Itasca. IL Chemung Contracting Corp. Mitchells, VA **CPI Acquisitions LLC*** Murphy, OR **David Taylor Construction Inc.** Moultrie. GA

DB Asphalt Toa Baia, PR **DB Asphalt LLC Paving Division** Toa Baja, PR **DCW Enterprises** White Hall, VA e5 Engineers LLC Chickamauga, GA Elite Paving & Sealcoating* Decatur, IL **Energuip & American Heating*** Medford, WI Equify LLC Fort Worth, TX **Everlast Blacktop Inc.** Elain. IL **Evolution Construction Services** Mechanicville, NY Frankfort Testing Laboratory Frankfort, KY Gilson Co. Inc. Lewis Center, OH

NEW MEMBERS continued

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